

Management Report December 2024

Winchester Diocese Board of Finance Authored by: Mark Teahan

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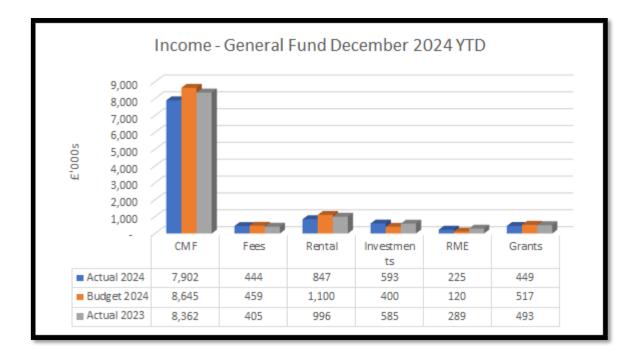
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EXECUTIVE SUMMARY

Result YTD – General Fund:

General Fund		Budget	
£'000s	Actual 2024	2024	Actual 2023
Income	11,578	11,716	11,519
Expenditure	(12,750)	(12,144)	(11,779)
Operating (Deficit)/Surplus	(1,172)	(428)	(260)
Gains / Transfers	(1,218)	0	187
(Deficit)/Surplus	(2,389)	(428)	(72)

Income – General Fund:



The final position for 2024 shows a collection of 93.6% against the full year CMF request of £8,447k. The 2024 collection represents a fall of 5.5% compared to 2023. Appendix 1 has more detail on individual deanery performance.

Parochial fees for 2024 are £444k, which is 9.7% higher than 2023 and reflects that targeted approach the team have employed to follow up with parishes on late or missing returns.

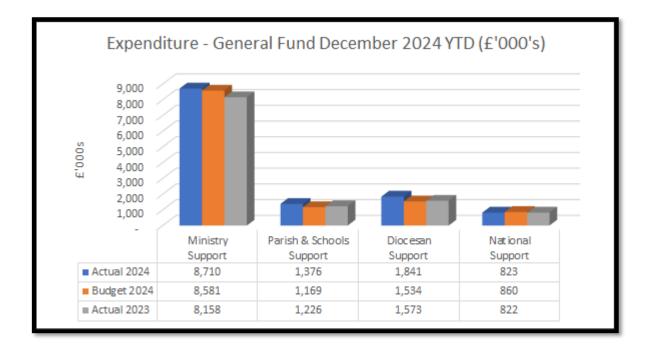
Rental income for the year is £847k at 77.0% of budget and 85.1% against 2023. The fall in income year on year is due to the number of properties being sold in the year and/or are

currently vacant in preparation for sale or a clergy move. We also have several houses occupied by our clergy, when these were previously rented out. However, income has been positively affected by rent rises over that period, counteracting and adding 2.6% positively to the income total.

Investment income (including bank interest) for 2024 is £593k ending 48.4% up on budget and 1.4% up on last year. This is a result of the higher returns being enjoyed from the positive market, though offset by interest rate falls / fluctuation in cash levels.

RME income of £225k received for the year relates to the SMF granted for 2021, 2022 and 2023.

Income from grants and other sources for 2024 is £449k. This covers income received for legal officers' fees, reimbursement of expenses incurred from the Archbishop of Canterbury's visit, solar panel income, parish contributions to additional curacies and other internal recharges.



Expenditure – General Fund:

Ministry Support costs

2024 costs at £8,710k are 1.5% above budget and 6.8% up on 2023. Overall, this is mainly due to higher building repair / quinquennial survey costs, clergy appointment / resettlement grants. The structure of the previous School of Mission team changed in the year to a new Mission and Ministry team, leading to a small change to the nature of some of the costs incurred in 2024.

Clergy FTE numbers covered by our stipendiary costs (including new appointees and leavers where relevant) per month are as follows:

Role	Jan-24	Feb-24	Mar-24	Apr-24	May-24	Jun-24	Jul-24	Aug-24	Sep-24	Oct-24	Nov-24	Dec-24
Archdeacon	1.50	1.50	1.50	1.83	1.83	1.83	1.83	1.50	1.50	1.50	1.50	1.50
Incumbent	100.35	98.32	100.48	101.68	101.98	104.62	107.55	109.00	110.18	110.08	110.68	110.08
Curate	28.50	28.50	28.50	28.50	28.50	27.53	30.69	29.70	29.50	29.50	29.50	29.50
Third party funded	0.30	0.30	0.30	0.30	0.30	0.30	0.30	0.30	0.30	0.30	0.30	0.30
Total	130.65	128.62	130.78	132.32	132.62	134.29	140.38	140.51	141.49	141.38	141.98	141.38

Parish & Schools Support costs

2024 costs at £1,376k are 17.6% above budget and 12.2% up on 2023. Costs covered in this area include the support functions of Education, Parish Support, Safeguarding and Communications. The main variance in this section has been the higher staff numbers to fill vacancies in the Parish Support team, reflecting the investment in this area to support our parish clergy.

Diocesan Support costs

2024 costs at £1,841k are 20% above budget and 17% higher than 2023. Costs covered in this area include the support functions of Diocesan Support, Finance, HR, DioSec, Chancellor, Legal & Registrar.

Finance costs include the cost of provisions made against some debtor balances. DioSec costs are also higher due to the costs expended for the 2024 clergy conference and legal registrar costs from the mandated cost rise.

National Support costs

2024 costs at £823k are 4.3% below budget and just ahead of 2023. Cost covered in this area are paid directly by direct debit each month to Archbishops' Council (Votes 1 to 5) and the net costs of Ordinand Maintenance Grants.

During the year, £1.38m of costs relating to the work being carried out at Old Alresford Place (Diocese Office) have been capitalised and do not appear in the expenditure figures but have been added to the carrying value of the property in the Balance Sheet. Also, during the year, we have capitalised IT and Fixtures & Fittings costs totalling £53k, relating to networking and

firewall infrastructure. Photocopiers and furniture costs which are not included in the above figures but have been added to the Fixed Asset carrying value in the Balance Sheet.

Balance Sheet

The Balance Sheet net assets total for the year end is £186.3m. This follows the usual year end reviews to the carrying value of our property (where we revalue 20% of the portfolio each year), Glebe assets and our investments portfolios. Our investments valued at £25.3m comprise of our Glebe portfolio of £1.4m and CCLA investments of £23.9m.

Cash at month end was £12.1m and most of this was held at CCLA and is split across various restricted, designated and endowment funds. This was higher than last quarter as we benefitted from two property sales. The value of our CCLA Deposit funds at the end of December was £10.3m. The majority of this sits in our Restricted, Designated and Endowment funds, with some Unrestricted Fund. The rate of interest applying to these deposits at the end of December was 4.60%.

Creditors at £2.5m include SDF income received in advance of £1.5m and a purchase ledger balance of £0.2m.

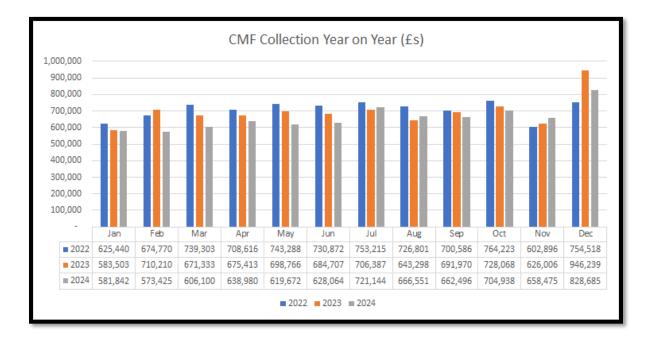
Debtors are £3.5m, of which £1.3m relates to sales ledger balances, the majority of which is the newly awarded SDF of £1.368m which was invoiced to Archbishops Council in November.

APPENDIX 1 – CMF TO DECEMBER 2024

December 2024 – CMF received:

CMF income for 2024 is £7,902k against a request of £8,447k (93.6%). The same period in 2023 had CMF income of £8,362k and so we are £459k adrift in comparison to 2023 (94.5%).

	To 31	December 2	024	collec	tion rate 90)%+	colle	ection rate be	elow 90%	6		
D									Collect		Nil	
Deanery	Request	Received	Shortfall	Request	Received	#	Request	Received	%	#	Received	#
Alresford	415,753	372,516	(43,237)	299,473	300,516	14	105,439	72,000	68%	3	10,841	1
Alton	449,085	426,878	(22,207)	385,924	391,069	10	56,657	35,809	63%	3	6,504	1
Andover	500,567	444,511	(56,055)	299,927	299,927	14	200,640	144,584	72%	7	0	0
Basingstoke	718,708	696,303	(22,405)	580,832	601,903	11	122,852	94,400	77%	3	15,025	2
Odiham	679,778	677,083	(2,694)	618,842	623,259	16	60,936	53,825	88%	3	0	0
Whitchurch	475,921	402,782	(73,139)	251,397	244,435	9	219,960	158,347	72%	8	4,564	1
Winchester	991,018	1,002,085	11,068	959,149	974,198	24	31,868	27,888	88%	1	0	0
Bournemouth	642,095	470,612	(171,483)	334,198	336,711	9	282,746	133,902	47%	6	25,151	1
Christchurch	678,997	608,684	(70,313)	471,666	471,667	7	207,331	137,017	66%	5	0	0
Eastleigh	609,093	611,093	2,000	538,617	543,617	10	70,476	67,476	96%	2	0	0
Lyndhurst	1,044,785	981,775	(63,011)	650,141	670,859	11	394,644	310,915	79%	9	0	0
Romsey	588,827	574,170	(14,656)	557,104	568,403	21	31,723	5,768	18%	1	0	0
Southampton	652,501	633,996	(18,505)	629,271	632,061	17	23,230	1,936	8%	1	0	0
	8,447,128	7,902,490	(544,638)	6,576,543	6,658,625	173	1,808,500	1,243,866	69%	52	62,086	6



APPENDIX 2 – DESIGNATED, RESTRICTED & ENDOWMENT FUNDS TO DECEMBER 2024

Result – All Funds:

The operating result to December 2024 for all funds (Unrestricted, Restricted, Designated and Endowment) is a deficit of £1,577k against a cumulative surplus of £41k this time last year.

Income – All Funds:

Total income across all funds for the 12 months to December 2024 was £13,078k. Fees are still higher than prior year following increased focus from the support team. Rental income is below 2023 due to the lower housing stock available following clergy appointments. However stronger investment income from higher rates/returns has offset these income stream reductions.

	General	Restricted	Designated	Endowment	Total 2024	Total 2023
Common Mission Fund	7,902,490	-	-	-	7,902,490	8,361,703
Fees	444,021	-	-	-	444,021	404,816
Rental Income	847,006	27,618	-	-	874,625	1,023,679
Investment Income	593,498	614,329	31,277	30,106	1,269,210	1,155,877
Grants Received	224,901	189,261	-	-	414,162	1,715,505
Other Income	449,313	1,724,014	505	-	2,173,832	384,536
Budgeted Use of Restricted Funds	1,117,163	- 1,127,106	41,063	- 31,121	- 0	-
	11,578,393	1,428,116	72,846	- 1,015	13,078,340	13,046,115

Expenditure – All Funds:

Total expenditure across all funds for the 12 months to date was £14,656k, which is 12.7% above the December 2023 figure of £13,006k. Though ahead of the significant inflation over the same period, it also reflects the investment in people and place over that time, including the considerable SDF investment. Fund expenditure by fund type is summarised as follows:

	General	Restricted	Designated	Endowment	Total 2024	Total 2023
Ministry Support	8,710,046	1,657,627	-	-	10,367,673	9,092,848
Parish & Schools Support	1,375,649	9,678	45,516	-	1,430,843	1,312,271
Diocesan Support	1,840,852	32,889	6,000	-	1,879,741	1,598,512
National Support	823,416	153,948	-	-	977,364	1,001,937
	12,749,962	1,854,142	51,516	-	14,655,620	13,005,568

The reasons for the significant above budget monthly increase in expenditure are detailed in the main body of the management accounts.

APPENDIX 3 - INCOME & EXPENDITURE (GENERAL FUND) TO DECEMBER 2024

WDBF			General F	und to Dec 202	4			Full Year
	Actual	Budget	Actual	Varian		Varian	ce	Budget
	2024	2024	2023	Act vs Bu	døet	2024 vs 2	2023	2024
	£'000	£'000	£'000	£'000	%	£'000	%	£'000
INCOMING RESOURCES	2000	2000	2 000	2000	~	2 000	~	2000
Common Mission Fund	7,902	8,645	8,362	(742)	-9%	(459)	-5%	8,645
Fees	444	459	405	(15)	-3%	39	10%	459
Income from Parishes	8,347	9,104	8,767	(757)	-8%	(420)	-5%	9,104
Rental Income	847	1,100	996	(253)	-23%	(149)	-15%	1,100
Investment Income	593	400	585	193	48%	8	1%	400
Asset Income	1,441	1,500	1,581	(59)	-4%	(140)	-9%	1,500
RME Income	225	120	289	105	87%	(64)	-22%	120
Grants & Recharges for Diocesan Team	449	517	493	(68)	-13%	(44)	-9%	517
Budgeted Use of Restricted Funds	1,117	475	390	642	135%	727		475
Grants, Reserves & Restricted Funds	1,791	1,112	1,172	679	61%	619	53%	1,112
Total Income	11,578	11,716	11,519	(137)		59		11,716
RESOURCES EXPENDED								
Clergy Remuneration	5,606	5,448	5,247	(158)	-3%	360	7%	5,448
Clergy Housing	2,166	2,042	1,985	(124)	-6%	181	9%	2,042
Clergy Appointments & Support	393	412	405	18	4%	(11)	-3%	412
Ministry Training (WSM)	545	679	522	135	20%	23	4%	679
Ministry Support Total	8,710	8,581	8,158	(130)		552		8,581
Education	366	365	371	(1)	0%	(5)	-1%	365
Parish Support	588	355	414	(233)	-66%	173	42%	355
Safeguarding	283	273	273	(10)	-4%	10	4%	273
Communications	139	177	168	38	21%	(29)	-18%	177
Parish & Schools Support Total	1,376	1,169	1,226	(206)		149		1,169
Diocesan Operations	473	431	479	(42)	-10%	(6)	-1%	431
Finance	635	509	476	(126)	-25%	159	33%	509
HR	308	311	297	3	1%	11	4%	311
Dio Sec, Chancellor, Registrar & Legal	425	283	320	(142)	-50%	105	33%	283
Diocesan Support Total	1,841	1,534	1,573	(307)		268		1,534
Training for Ministry	362	398	366	36	9%	(4)	-1%	398
National Church Responsibilities	253	216	251	(37)	-17%	3	1%	216
Mission Agency Support	-	-	11	0	0%	(11)	-100%	-
Clergy Retirement Housing	-	151	1	151	100%	(1)	-100%	151
Ordinand Maintenance Grants	309	196	297	(113)	-58%	12	4%	196
Ordinand Maintenance Grant Pooling	(101)	(101)	(104)	0	0%	3	-2%	(101)
National Support Total	823	860	822	37		1		860
TOTAL EXPENDITURE	12,750	12,144	11,779	(606)		971		12,144
On and the foundation (ID - Fold) by for the fold	10 0000	lear	10.00	(200)		10.00		1
Operating Surplus/(Deficit) before transfers	(1,172)	(428)	(260)	(743)		(912)		(428)
Realised Gains	(1,707)	-	(103)	(1,707)		(1,604)		-
Unrealised Gains - Investments	158	-	290	158	-	133		-
Unrealised Gains - Property	331	-	-	331		331		-
Revaluation of lay staff pension scheme	-	-	-	-		-		-
Fund transfers								
Operating Surplus/(Deficit) after transfers	(2,389)	(428)	(72)	(1,961)		(2,317)		(428)

APPENDIX 4 – INCOME & EXPENDITURE (ALL FUNDS) TO DECEMBER 2024

WDBF		Genera	l Fund to Dec 2	024		All Funds to	Dec 2024
	Actual	Budget	Actual	Variano	œ	Actual	Actual
	2024	2024	2023	Act vs Bud		2024	2023
	£'000	£'000	£'000	£'000	%	£'000	£'000
INCOMING RESOURCES							
Common Mission Fund	7,902	8,645	8,362	(742)	-9%	7,902	8,362
Fees	444	459	405	(15)	-3%	444	405
Income from Parishes	8,347	9,104	8,767	(757)	-8%	8,347	8,767
Rental Income	847	1,100	996	(253)	-23%	875	1,024
Investment Income	593	400	585	193	48%	1,269	1,156
Asset Income	1,441	1,500	1,581	(59)	-4%	2,144	2,180
RME Income	225	120	289	105	87%	414	605
Grants & Recharges for Diocesan Team	449	517	493	(68)	-13%	2,174	1,495
Budgeted Use of Restricted Funds	1,117	475	390	642	135%	-	-
Grants, Reserves & Restricted Funds	1,791	1,112	1,172	679	61%	2,588	2,100
Total Income	11,578	11,716	11,519	(137)		13,078	13,046
RESOURCES EXPENDED							
Clergy Remuneration	5,606	5,448	5,247	(158)	-3%	5,606	5,247
Clergy Housing	2,166	2,042	1,985	(124)	-6%	2,175	1,985
Clergy Appointments & Support	393	412	405	18	4%	446	440
Ministry Training (WSM)	545	679	522	135	20%	2,141	1,421
Ministry Support Total	8,710	8,581	8,158	(129)		10,368	9,093
Education	366	365	371	(1)	0%	366	371
Parish Support	588	355	414	(233)	-66%	643	500
Safeguarding	283	273	273	(10)	-4%	283	273
Communications	139	177	168	38	21%	139	168
Parish & Schools Support Total	1,376	1,169	1,226	(206)		1,431	1,312
Diocesan Operations	473	431	479	(42)	-10%	502	490
Finance	635	509	476	(126)	-25%	645	491
HR	308	311	297	3	1%	308	297
Dio Sec, Chancellor, Registrar & Legal	425	283	320	(142)	-50%	425	320
Diocesan Support Total	1,841	1,534	1,573	(307)		1,880	1,599
Training for Ministry	362	398	366	36	9%	362	366
National Church Responsibilities	253	216	251	(37)	-17%	253	251
Mission Agency Support	-	-	11	0	0%	0	11
Clergy Retirement Housing	-	151	1	151	100%	154	152
Ordinand Maintenance Grants	309	196	297	(113)	-58%	309	326
Ordinand Maintenance Grant Pooling	(101)	(101)	(104)	0	0%	(101)	(104)
National Support Total	823	860	822	37		977	1,002
TOTAL EXPENDITURE	40.755		44 770	Icaci		44.555	10.005
	12,750	12,144	11,779	(606)		14,656	13,006
Operating Surplus/(Deficit) before transfers	(1,172)	(428)	(260)	(743)		(1,577)	41
Realised Gains	(1,707)	-	(103)	(1,707)		(2,103)	151
Unrealised Gains - Investments	158	-	290	158		521	2,941
Unrealised Gains - Property	331	-	(50)	331		6,433	1,409
Revaluation of lay staff pension scheme	-	-	-	-		-	0
Operating Surplus (Deficit) -they transferr	(2,389)	(428)	(122)	(1.961)		3,274	4,541
Operating Surplus/(Deficit) after transfers	(2,389)	(428)	(122)	(1,961)		3,274	4,541

APPENDIX 5 - BALANCE SHEET AT DECEMBER 2024

	Dec 2024	Dec 2023
	£,000	£'000
FIXED ASSETS		
Tangible assets	147,885	146,564
Investments	25,272	25,494
	173,157	172,058
CURRENT ASSETS		
Debtors	3,479	2,993
Cash on deposit	10,298	8,855
Cash at bank and in hand	1,807	1,252
	15,585	13,100
	,	,
CREDITORS: amounts falling due within one year	(2,243)	(1,259)
	(2,210)	(1,200)
NET CURRENT ASSETS		
NET CORRENT ASSETS	13,342	11,841
Total assets less current liabilities	100,400	100.000
	186,498	183,899
CREDITORS: Amounts falling due after more than one year	(215)	(890)
NETASSETS	186,283	183,009
FUNDS		
Unrestricted income funds:		
General funds	35,716	38,105
Designated funds	1,757	1,722
	37,473	39,827
Restricted funds	11,526	11,607
Endowment funds	137,284	131,575
TOTAL FUNDS	186,283	183,009

APPENDIX 6 - ANALYSIS OF RESERVES AT DECEMBER 2024

WDBF Fur	nds Summary - December 2024								
	<u> </u>			Realised	Unrealised		Fund		
		Dec-23	Income	Gains	Gains	Expenditure	Transfer	Net	Dec-24
UF01	<u>Unrestricted Funds</u> General Fund	38,105,050	10/61 230	(1,706,668)	489.062	(12,749,962)	1 117 163	(2,389,175)	35,715,875
0101	General Fund	38,105,050	10,461,230	(1,706,668)		(12,749,962)		(2,389,175)	35,715,875
				(,	(-,,	(_,	//
	Designated Funds								
DF01	General Designated Fund	-	505	-	-	-	(505)	-	-
DF02	Parish mission and development	1,000	-	-	-	-	(1,000)	(1,000)	-
DF03 DF04	Maclean OAP Property	507,195 753,297	21,566	-	10,089	-	-	31,655	538,850 753,297
DF05	Building New Church	355,098	6,764	-	3,756	-		10,520	365,618
DF06	Planned maintenance sinking fund	-	-	-	-		-	-	-
DF07	Mission Growth Fund	106,100	-	-	-	(6,000)	-	(6,000)	100,100
DF08	Capital Equipment Sinking Fund	-	-	-	-	-	-	-	-
DF09	Projects Officer Designated Funds	-	-	-	-	-	-	-	-
DF10	Sustainability fund	-	-	-	-	-	-	-	-
DF11 DF12	Clerical Registry fund Ministry Investment Designated Fund	-	2,948			(45,516)	42,568		
0.12	initially investment besignated rund	1,722,690	31,782	-	13,846	(51,516)	41,063	35,175	1,757,865
			,			(,)		,	
	Restricted Funds								
RF01	General Restricted Fund	-	21,243	-	-	- 21,243	-	-	-
RF02	Pastoral fund	101	54,764	-	-	-	-	54,764	54,865
RF03 RF04	Parsonages endowment income Clergy houses fund	1,000 3.045.284	-	-	120 5 6 7	- (153,948)	-	-	1,000
RF04 RF05	Major Ball settlement income	3,045,284 3,934	60,884 4,937	63,360	130,567	(153,948) (4,500)	-	100,863 437	3,146,147 4,371
RF06	Penrose income fund	78,457	16,450	-	213		(16,663)	-	78,457
RF07	Clergy welfare income fund	872,102	219,719	-	12,698	(59,687)	(172,730)	-	872,102
RF08	Chalke Bequest income	14,680	2,570	-	-	(345)	(2,225)	-	14,680
RF09	Diocesan loans fund	-	-	-	-	-	-	-	-
RF10	Church schools fund	13,754	2,423	-	-	-	-	2,423	16,177
RF11	Queen Victoria clergy fund	2,300	2,396	-	-	-	-	2,396	4,696
RF12	Pember income fund	82,897	-	-	1,295	-	(1,295)	-	82,897
RF13 RF14	Widows and dependants fund Thorrold library fund	1,058,540 24,000	39,520	-	20,250	(8,035)		51,735	1,110,275 24,000
RF15	ICSF grant fund	469,496	12,014	-	9,906	-		21,919	491,415
RF16	Council for Social Responsibility	863,200	48,765	-	29,357	-	(22,147)	55,975	919,175
RF17	Fairbarn trust	380,062	13,361	-	8,017	(1,395)	· · · - ·	19,983	400,045
RF18	Tale Tellers	2,046	139	-	-	-	(139)	-	2,046
RF19	Christopher library	4,000	-	-	-	-	-	-	4,000
RF20	RME Training for Mission	570,363	-	-	-	(97,700)	(5,282)	(102,982)	467,381
RF21	Winchester Mission Action	527,854	1,490,695	-	-	(1,485,919)	(527,854)	(523,078)	4,776
RF22 RF23	New Church Buildings Northbrook	- 3,825	-	-	-	-	-	-	3,825
RF23 RF24	Bishops IT Fund			-		-			5,825
RF25	Schools Maintenance Fund	-	-	-	-	-	-	-	-
RF26	Bishops of Southampton Discretionary Fund	-	-	-	-	-		-	-
RF27	Schools Development Fund	3,499,520	201,938	-	69,449	-	(285,000)	(13,614)	3,485,906
RF28	Bishops Lent Appeal	-	-	-	-	-	-	-	-
RF29	Giving Advisor	36,000	16,000	-	-	-	(26,000)	(10,000)	26,000
RF30	Ministry Hardship Fund	-	-	-	-	-	-	27.050	-
RF31 RF32	Net Zero Carbon Funding RME Ordinands	6,307 47,206	107,930 189.261	-	-	(2,200) (12,322)	(67,771)	37,959 176.939	44,266 224,145
RF33	Racial Justice			-	-		-	-	- 224,145
RF34	Minor Repairs & Improvements Grant Fund	-	38,000	-	-	(1,000)	-	37,000	37,000
RF35	Quick Wins grant	-	12,213	-	-	(5,848)	-	6,365	6,365
		11,606,926	2,555,222	63,360	281,751	(1,854,142)	(1,127,106)	(80,915)	11,526,011
5501	Endowment Funds	07 472 405		(641.000)	5 690 050			E 149 COC	102 632 022
EE01 PE01	Benefice houses Stipends fund capital	97,473,406 24,268,349	- 1,806	(541,333) 81,920	5,689,959 382,213		-	5,148,626 465,939	102,622,032 24,734,288
PE02	Parsonages endowment capital	862,811	-		19,750		-	19,750	882,561
PE03	Major Ball settlement capital	171,748	-	-	3,901	-	-	3,901	175,648
PEO4	Penrose capital	377,122	-	-	8,643	-	-	8,643	385,766
PE05	Clergy welfare capital	6,905,805	-	-	25,982	-	-	25,982	6,931,787
PE06	Chalke bequest capital	68,145	691	-	1,513	-	-	2,204	70,348
PE07	Widows and dependants capital	216,457	-	-	4,975	-	-	4,975	221,432
PE08	Thorrold library capital	238,849	-	-	5,480	-	-	5,480	244,328
PE09 PE10	Pember capital Christopher Library	961,508 5,211	27,609	-	20,360 180	-	-	47,969 180	1,009,477 5,391
PE10 PE11	Christopher Library Chute endowment	24,620	-	-	6,501	-	(31,121)	(24,620)	- 166,6
		131,574,030	30,106	(459,413)	6,169,457	-	(31,121)	5,709,029	137,283,059
	TOTAL	183,008,696	13,078,340	(2,102,721)	6,954,115	(14,655,620)	-	3,274,114	186,282,810
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APPENDIX 7 – ANALYSIS OF DEBTORS & CREDITORS AT DECEMBER 2024

Debtor balances in the month were £3,479k compared with £2,992k in December 2023. Significant movement include the £275k net repayment/provisions against parish loans/other debtors and; £998k increase in sales ledger balance from the latest SDF funding invoice.

Debtors	Total 2024	Total 2023
Loans to Parishes	525,377	1,065,139
Loans to Schools	0	65,000
Loans to Staff	3,077	11,811
Loans to LSE	576,000	650,500
Amounts owed from other Diocesan Entities	47,170	51,221
Loan to Gellander Estate	64,863	64,863
Loan to Revd Binder	0	49,220
Sales Ledger Debtor	1,302,571	305,019
Prepayments & Accrued Income	669,201	703,023
Other Debtors	291,121	26,725
	3,479,379	2,992,521

Creditor balances in the month were $\pm 2,459k$ compared with $\pm 2,149k$ in Dec 2023. This is mainly due to the income received in advance balance of $\pm 1,651k$ for use on SDF projects in 2025. This is offset by the repayment of the majority of loans to the diocese during the year.

Creditors - due within 1 year	Total 2024	Total 2023
Loans from Parishes	-	459,484
Church Commissioners Loan	12,250	12,250
NatWest Loan	-	17,933
Creditor relating to closed school	399,297	399,297
Purchase Ledger Creditor	180,572	148,828
Sundry Creditors & Accruals	1,651,343	221,329
	2,243,462	1,259,122
Creditors - due after 1 year	Total 2024	Total 2023
Creditors - due after 1 year CCLA Loan (repayable by Oct 2026)	Total 2024 -	Total 2023 350,000
· · · · · · · · · · · · · · · · · · ·	Total 2024 - 36,750	
CCLA Loan (repayable by Oct 2026)	-	350,000
CCLA Loan (repayable by Oct 2026) Church Commissioners Loan	-	350,000 184,156
CCLA Loan (repayable by Oct 2026) Church Commissioners Loan NatWest Loan	- 36,750 -	350,000 184,156 128,330
CCLA Loan (repayable by Oct 2026) Church Commissioners Loan NatWest Loan Loan Revd Rose (old)	- 36,750 -	350,000 184,156 128,330 178,700
CCLA Loan (repayable by Oct 2026) Church Commissioners Loan NatWest Loan Loan Revd Rose (old)	- 36,750 - 178,700 -	350,000 184,156 128,330 178,700 49,220